

## Capital Strategy and Capital Programme 2024/25 to 2026/27

### 1. Introduction

- 1.1 Under the Prudential Code the Council is required to have a Capital Strategy which sets out the long-term context in which capital expenditure and investment decisions are made. The strategy should consider how capital investment is aligned with corporate priorities. Capital plans must also be affordable and sustainable.
- 1.2 Capital expenditure is where the Council spends money on assets, such as property or vehicles that will deliver an economic benefit for more than one year. In local government this could include expenditure on assets owned by other bodies, and loans and grants to other bodies enabling them to buy assets. The Council has some limited discretion on what counts as capital expenditure.
- 1.3 The Council has a wide range of capital resources which it uses to both deliver its services and meet strategic objectives. It is important that where these are physical assets that they are maintained in an acceptable state of repair to enable them to continue to be used and/or maintain their value. For Barking & Dagenham capital investment will be in four main areas:
- Corporate - e.g. on-lending to subsidiaries or equity stakes
  - Corporate assets - e.g. office space
  - Directorate - to enable service delivery e.g. operational assets
  - Economic growth - to facilitate regeneration in the borough
- 1.4 For corporate and operational assets investment, this should be underpinned by Asset Management Strategies and plans which, among other things, looks at the value-for-money aspect of investment needs. Often changes in law and compliance with regulations means that some assets are no longer economic to maintain and/or efficient to use in service delivery. Consideration may need to be given to asset disposal.
- 1.5 As well as providing the overarching framework to support capital investment in the Council's proposed capital programme, the Capital Strategy should consider the financing of those investment plans. By their nature, capital investment has financial consequences for many years into the future and it is important to consider the impact on future council taxpayers when considering the affordability and sustainability of the Council's plans.
- 1.6 Funding for capital investment is derived from:
- Capital grants from central government or other bodies e.g. TFL
  - General Fund revenue contributions
  - Capital receipts (excluding HRA right-to-buy receipts) from asset disposal
  - Reserves (revenue reserves can be used)
  - S106/CIL funds
  - Debt (borrowing, leasing, PFIs)

- 1.7 Where borrowing is undertaken, the Council is required to set aside amounts each year in its General Fund revenue budgets to meet Minimum Revenue Provision (MRP) costs in line with its approved MRP Policy (see Appendix 5). Charging MRP each year to the Council's revenue budget is a way of setting aside funds to repay the borrowing that has been undertaken.
- 1.8 An important consideration in formulating capital investment plans is, therefore, how much will need to be funded through borrowing and what is affordable in the Council's proposed revenue budgets.
- 1.9 Capital investment impacts the prudential indicators which are required under the 2020 Prudential Code, and these are outlined in Appendix 3. One of those indicators demonstrates net financing costs as a percentage of the Council's net revenue budget. Consideration will need to be given to any proposed significant increases in this indicator as this may give an indication as to affordability.
- 1.10 High inflation and increased interest rates have had a significant impact on the Council's capital strategy particularly in relation to its Investment & Acquisition Strategy (see below). Whilst a number of schemes are still progress and assets under construction, viability of new schemes has been severely impacted with many pipeline schemes now stalled pending appropriate solutions being found to viability.
- 1.11 The Capital Programme sets out the strategic direction for the Council's capital management and investment plans and is an integral part of the medium to long term financial and service planning and budget setting process.
- 1.12 The Local Government Act 2003 Section 25 sets a specific duty on an Authority's Chief Financial Officer (S151 Officer) to make a report to the authority for full Council to consider when it is considering its budget and funding for the forthcoming year. The Capital Programme forms part of the budget and funding for 2024/25 to 2026/27.
- 1.13 This report sets out the Capital Programme for 2024-27 for the Council's General Fund (GF), Investment and Acquisition Strategy (IAS) and HRA.

## **2. The Council's Strategy**

- 2.1 The Council is undertaking a comprehensive review of its core operational and commercial assets and a revised Asset Management Strategy and plan will be presented to Members in the next financial year.
- 2.2 This review will look at its current assets, whether they are currently meeting service needs and, if so, what investment is needed and when. To ensure that any investment delivers value-for-money over the revised MTFs, any capital investment has therefore been limited to that investment which meets either Health & Safety priorities or compliance with changes in regulations.
- 2.3 Capital bids have been subject to scrutiny by the Capital & Assets Board and investment kept to essential investment only pending the revised Asset Management Strategy. A capital bidding process was completed towards the end of 2023 and the recommended projects are included for agreement in section 4.

- 2.4 A project is underway to identify any assets which could be earmarked for disposal based on a business case basis and any proposals for disposal will be presented to Members in due course.
- 2.5 Any capital receipts generated could be used to provide additional funding to reduce MRP charges or could be used to fund revenue transformation fund costs providing that the Council has approved the flexible capital receipts policy. This must be approved annually and is a specific recommendation in the Council's General Fund Revenue Budget for 2024/25.
- 2.6 Historically the Council has either been debt free or has had a very low-level of debt with most of the Council's capital spend being funded from cash balances or from its revenue budget.
- 2.7 However, in November 2016, Cabinet approved the establishment of an Investment & Acquisition Strategy (IAS). The purpose of the IAS is to support the Borough's growth opportunities and to ensure that the Council, and future generations, benefit by increasing the Council's ownership of long-term income producing assets.
- 2.8 This changed significantly in 2012 when, as part of the HRA reform, £265.9m of debt was transferred to the Council's HRA. Subsequently, in January 2015, £89m was borrowed for the Council's General Fund (GF) from the European Investment Bank (EIB) to fund the regeneration of Abbey Road 2 and Gascoigne East (Weavers).
- 2.9 Since then, the Council has continued to deliver significant housing supply in the borough with a significant number of housing units planned to be delivered in the capital programme as proposed.
- 2.10 Investment and Acquisition Strategy (IAS) schemes are self-financing and are partly funded by grant and sales, with borrowing funded by rental income expected to pay for the borrowing costs and provide an income stream to the Council. Under the arrangements, loan and lease agreements are entered into with the Reside Group with fixed interest payable to the Council and a principal repayment under an annuity method.
- 2.11 The Council continues to deliver significant capital investment across the borough, both through the General Fund and through the IAS, which will provide much needed growth within the borough, as well as improvements to facilities and infrastructure, whilst ensuring the impact on debt costs within the revenue budget is managed.

### **3. Capital Programme including Investment and IAS 2023/24 to 2026/27**

- 3.1 Given the current pressures on the General Fund revenue budget and the lack of previously accumulated General Fund capital receipts, the main resource available to meet future capital demands is prudential borrowing for 2024/25, limiting any new capital schemes which are not externally funded.
- 3.2 The Council's current gross capital programme, including forecast IAS slippage and acceleration for 2024/25 is £23.186m for the GF Services, £161.588m for the IAS strategy and £24.689m for the HRA. For a total gross budget of £209.462m. With

estimated financing totals £105.692m there is an estimated borrowing requirement for 2024/25 of £103.770m.

- 3.3 The Council's Indicative GF Capital Programme 2023/24 to 2026/27 is set out below. The capital programme is only set out for three years pending the revised Asset Management Strategy. Slippage from the IAS could well move spend into 2027/28 but currently there is no certainty over the capital budgets beyond three years.
- 3.4 A detailed breakdown of the 2023/24 to 2026/27 capital programme, including slippage/acceleration and funding is set out in Annex A. The capital spend in the annex is gross, with financing noted next to each scheme. Cabinet is asked to approve the updated 2023/24 programme and the proposed 2024/25 to 2026/27 programme.

**Table 1: Capital Programme 2023/24 to 2026/27**

Capital Expenditure	2023/24	2024/25	2025/26	2026/27
	Estimate	Estimate	Estimate	Estimate
	£000s	£000s	£000s	£000s
<b>General Fund</b>				
Gf - Adults Care & Support	3,719	2,918	0	0
Gf - Inclusive Growth	6,373	611	0	0
Gf - CIL	761	0	0	0
Gf - TfL	4,226	2,200	2,200	0
Gf - IT	3,615	1,200	2,005	200
Gf - Parks Commissioning	12,925	153	83	0
Gf - Culture and Heritage	1,121	294	294	0
Gf - Enforcement	173	330	330	0
Gf - My Place	3,919	1,434	1,000	0
Gf - Public Realm	8,510	5,487	5,287	0
Gf - Education, Youth & Child	15,254	8,559	11,466	0
Gf - Other	136	0	0	0
Transformation	0	0	0	0
<b>Total GF Capital Expenditure</b>	<b>60,732</b>	<b>23,186</b>	<b>22,665</b>	<b>200</b>
IAS Residential	275,182	157,493	111,699	18,708
IAS Commercial	16,446	4,096	2,000	1,000
<b>Total IAS</b>	<b>291,628</b>	<b>161,588</b>	<b>113,699</b>	<b>19,708</b>
HRA Stock Investment	14,000	20,288	27,934	37,760
HRA Estate Renewal	4,000	4,400	0	
HRA New Build Schemes	544	0	0	
<b>HRA Total</b>	<b>18,544</b>	<b>24,688</b>	<b>27,934</b>	<b>37,760</b>
<b>Total Gross Capital Programme</b>	<b>370,905</b>	<b>209,462</b>	<b>164,298</b>	<b>57,668</b>
<b>Financed by:</b>				
HRA/MRR	(20,123)	(26,170)	(27,827)	(29,774)
CIL/S106	(1,372)	(9)		
CIL/S106 - IAS			(1,500)	(1,762)
Revenue	(1,132)	(1,700)	(1,500)	
Capital Receipts			(232)	(3,226)
Self-Financing (excluding IAS)	(1,979)			
Other Grant	(28,826)	(13,782)	(14,159)	

IAS Grants (RtB, GLA) sales	(64,434)	(64,031)	(12,863)	(94,527)
<b>Total Financing</b>	<b>(117,866)</b>	<b>(105,692)</b>	<b>(58,081)</b>	<b>(129,289)</b>
<b>Financed by Borrowing</b>	<b>253,040</b>	<b>103,770</b>	<b>106,217</b>	<b>(71,621)</b>
PFI / Finance Lease Add. & Repay.	(4,492)	(4,811)	(5,111)	(5,459)
<b>Net financing need for the year</b>	<b>248,548</b>	<b>98,959</b>	<b>101,106</b>	<b>(77,080)</b>

#### 4. Investment and Acquisition Strategy

- 4.1 The IAS has increased the Council's borrowing requirement as well as its capital programme, with the IAS requiring over £2 billion of spend, before financing, for nearly 60 schemes, including residential and commercial. MRP for IAS properties is charged after a two-year stabilisation period and then for 50 years based on an annuity repayment schedule for residential properties. The stabilisation period allows schemes to be fully let and/or sold before MRP is charged.
- 4.2 The budgets include estimates of IAS roll-forwards budgets from 2023/24 and are indicative with possibility of further slippages and changes to budget at year end.
- 4.3 Over the past two years several regeneration schemes have become unviable and have been put on hold and/or reviewed. The schemes that are on hold have been removed from the capital programme. Members are asked to note that in-year movements to the IAS budgets will occur if viability improves for these schemes and they are added back to the capital programme. If this is required, this will require full Council approval. Members are asked to approve the capital expenditure forecasts included in table 1.
- 4.4 A breakdown of the IAS gross forecast spend is in Table 2.

**Table 2: IAS Gross Expenditure Forecast 2023/24 to 2026/27**

<b>IAS Schemes 2023/24 to 2026/27</b>	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>2026/27</b>
<b>Forecast</b>	<b>Forecast</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
<b>£000s</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>
Becontree Avenue 200	65.6	-	-	-
Becontree Heath GW5	327.5	-	-	-
Chequers Lane	316.8	-	-	-
Crown House	1,795.6	-	-	-
Gascoigne East Phase 2 Block C	-11,300.0	-	-	-
Gascoigne East Phase 2 Block E2	4,938.5	-455.5	10.3	-
Gascoigne East Phase 2 Block F	20,897.7	3,408.5	-	-
Gascoigne West Phase 1	1,108.7	-	-	-
Gascoigne West Phase 2	40,227.2	1,639.7	-	-
House for Artists	130.7	-	-	-
Sacred Heart	115.5	-	-	-
Sebastian Court	352.5	-	-	-
<b>Completed &amp; Handed Over at 31/12/2023</b>	<b>58,976.4</b>	<b>4,592.7</b>	<b>10.3</b>	<b>0.0</b>
12 Thames Road	20,549.0	5,127.1	993.7	-
Beam Park Phase 6	44,592.8	49,223.2	54,571.1	7,201.8
Gascoigne East 3B	33,936.9	62,570.7	51,913.3	10,453.5
Gascoigne East Phase 3A Plot I	28,154.6	2,133.1	597.4	-
Gascoigne East Phase 3A Plot J	15,211.8	617.2	-	-

Oxlow Lane	9,417.1	294.6	-	-
Padnall Lake Phase 1	5,969.5	193.5	218.3	-
Padnall Lake Phase 2	5,597.4	811.5	384.4	-
Roxwell Road	12,918.8	10,393.7	1,085.4	403.3
Town Quay Wharf	10,497.4	5,687.1	559.6	-
Transport House	20,928.6	13,395.2	504.6	-
Trocoll House	582.0	199.4	119.9	649.3
Woodward Road	3,802.8	2,253.8	741.5	-
<b>On-Site (Post-G4)</b>	<b>212,158.5</b>	<b>152,900.1</b>	<b>111,689.2</b>	<b>18,707.8</b>
Barking Riverside Health & Leisure	6.6	-	-	-
Brocklebank Lodge	-	-	-	-
Gascoigne East Phase 2 Block E1	2,416.5	-	-	-
Gascoigne West Phase 3	1,566.5	-	-	-
Jervis Court	28.4	-	-	-
Padnall Lake Phase 3	29.2	-	-	-
<b>IP Approved (Pre-G4)</b>	<b>4,047.2</b>	<b>-</b>	<b>-</b>	<b>-</b>
DAGENHAM HEATHWAY	523.5	-	-	-
Dagenham Trades Hall	1,471.7	-	-	-
FILM STUDIOS	53.9	-	-	-
INDUSTRIA	2,924.1	1,095.7	-	-
Purchase of Edwards Waste Site	8,844.9	-	-	-
Purchase of Maritime House	1,152.6	-	-	-
WELBECK WHARF	10.9	-	-	-
Thames Road	1,464.5			
Unallocated	-	3,000.0	2,000.0	1,000.0
<b>Total Commercial</b>	<b>16,446.0</b>	<b>4,095.7</b>	<b>2,000.0</b>	<b>1,000.0</b>
<b>Total IAS Expenditure</b>	<b>291,628.1</b>	<b>161,588.5</b>	<b>113,699.4</b>	<b>19,707.8</b>

## 5. Capital Bids 2024/25 and 2025/26

- 5.1 The MTFS includes provision of £730k for 2024/25 and £819k for 2025/26 to fund a corporate capital programme of £16.699m of new capital schemes for 2024/25 to 2025/26. This budget is split between interest and Minimum Revenue Provision and follows a bidding round held towards the end of 2023.
- 5.2 As highlighted above, a review of the bids was carried out by Assets and Capital Board, and further clarification was requested for some of the bids. Bids for 2025/26 will be reviewed again as part of the 2025/26 budget-setting process and the revised Capital Strategy incorporating the revised Asset Management Strategy.
- 5.3 The commitments for General Fund financing costs of the proposed new schemes can be summarised as follows:

Scheme Name	Description	Net cost 24/25	Net cost 25/26	Finance 24/25	Finance 25/26
		£'000	£'000	£'000	£'000
Highways Improvement Programme	Planned maintenance programme for highways to address the roads assessed as 'poor condition' by surveys to allow them to safely operate and meet our statutory obligations.	3,172	3,372	244	259
Bridges and Structures	Funding is essential to undertake our Statutory Duty of Bi-annual inspections of the 48 Designated Structures (24 per annum) and intrusive Principal Structural inspections every 6 years, equating to 8 per annum, plus undertake the visual inspections of our over line footbridges.	387	387	30	30
Stock Investment - Corporate Portfolio	The existing 4 year funding to replace major components and capital works associated with the corporate portfolio, ends in 2024/25 . This capital budget is used for major works including replacement of Mech & Elec plant (boilers, ventilation systems, security etc), roofs, windows, external repairs and compliance works (fire doors, electrical systems).	1,000	1,000	67	67
Bridges in parks - Backlog Inspection & Repair	Following inspections of park bridges in November 2023, it is anticipated that the associated reports will identify a backlog of urgent health and safety related repairs and essential maintenance. This bid seeks funding to delivery of this work.	83	58	8	5
Dagenham Corridor - Tree and Woodland Asset Health & Safety	In order to meet our health and safety standards, to comply with relevant legal and regulatory requirements, and secure stakeholder confidence and trust, we need to ensure that the tree and woodland stock throughout the Dagenham Corridor is managed and maintained. Priority 1 works required in 24/25 (urgent public safety work posing imminent danger to people or property, storm damaged trees posing safety risk, large limbs snapped and hung up over areas of high vehicular and pedestrian flow). Priority 2 works required within 1-2 years to avoid safety issues developing (especially trees in high pedestrian and traffic flow areas).	70	25	4	1
Housing (Capita Open Housing)	To implement additional functionality within the Capita Open Housing system (see linked sheet for details)	425	-	15	-
Hardware - Laptops and peripherals	ICT need to have the ability to purchase laptop and supporting equipment to enable officers across the organisation to perform their duties. This is an estimate based on previous years	150	210	42	59
Oracle R12 ERP System	Oracle R12 was replaced in April 2022 and contains legacy data from 2014 which must be retained for legal/compliance/retention requirements and historical reference until at least 2030. Oracle R12 EBS ERP will need to be transitioned from its hosting arrangement with Brent due to their migration off of Oracle R12 in the next 18 months.	-	225	-	38

Keep The Lights On (KTLO)	There is an annual need for IT Services to maintain the Council's Networks, Infrastructure, Software and Security products. These tend to be driven more by the 3rd party suppliers upgrading their products. We have just reviewed the known requirements for 2024/25 it is estimated circa 700k and for 25/26 circa 700k. The key projects: Move away from LGFL, Firewall replacements, Cyber Assessments, Patching software, Replacement of Zscaler, Review of AVD, Azure , DBA and Sharepoint services as well as WAN procurement	700	700	159	159
ERP inc E5 upgrade and MHR upgrade	25/26 - Project team to support E5 and MHR upgrades 26/27 (£480k required in future bidding round) - Driving efficiencies from self-service, automation and BPM, will require BPR and digital service design to re-design processes to maximise efficiencies, automation.	-	520	-	118
ICT - Single property view for My Place	My Place require a single view of homes & asset management. This would be a 'virtual' read-only view with data being fed from the following systems: Open Housing; Total Compliance. Currently the data for homes and property assets are held in a number of business applications.	150	150	6	6
Enforcement system	A replacement of the enforcement system that is currently used for services within the following areas: - Environmental Health, Trading Standards, Licensing, Health and Safety, Private Sector Housing, ASB team and Community Safety, Environmental Protection & Enforcement services.	330	330	75	75
	<b>Total</b>	<b>6,467</b>	<b>6,977</b>	<b>650</b>	<b>819</b>



## Annex A – Capital Programme 2023/24 to 2026/27

Project Code	Project Name	P9 Budget	Forecast P9	Forecast Slippage/ Accelerate	2024/25 Initial Budget	2024/25 Total Budget (with slippage)	2025/26 Budget	2026/27 Budget	Total All Years	Borrowing All Years	Total Other Source Funding
<b>General Fund</b>											
C00100	AIDS & ADAPTATIONS	1,079	1,079	0	1,000	1,000	0	0	2,079	0	2,079
C00106	DISABLED FACILITIES GRANT-PRVT	2,023	1,861	162	1,857	2,019	0	0	3,880	0	3,880
C05125	FAMILY HUBS	117	117	0	61	61	0	0	178	0	178
C05127	Care Tech	500	500	0	0	0	0	0	500	0	500
<b>CAP01</b>	<b>GF - CARE &amp; SUPPORT</b>	<b>3,719</b>	<b>3,557</b>	<b>162</b>	<b>2,918</b>	<b>3,080</b>	<b>0</b>	<b>0</b>	<b>6,637</b>	<b>0</b>	<b>6,637</b>
C03028	CORPORATE RETROFIT	2,881	2,551	330	0	330	0	0	2,881	2,881	0
C03099	ABBEY GREEN & BTC CONS HLF	277	80	197	0	197	0	0	277	177	100
C05084	DECARBONISATION	0	0	0	0	0	0	0	0	0	0
C05114	UK SHARED PROSPERITY FUND	236	348	-111	611	500	0	0	847	0	847
C05136	Local Authority Delivery Ph 3	2,461	2,461	-0	0	-0	0	0	2,461	0	2,461
C05137	Home Upgrade Grant Ph 1	519	457	61	0	61	0	0	519	0	519
<b>CAP02</b>	<b>GF - INCLUSIVE GROWTH</b>	<b>6,373</b>	<b>5,897</b>	<b>476</b>	<b>611</b>	<b>1,087</b>	<b>0</b>	<b>0</b>	<b>6,985</b>	<b>3,058</b>	<b>3,927</b>
C05028	BOX UP CRIME	455	455	-0	0	-0	0	0	455	300	155
C05029	WOMEN'S MUSEUM	210	175	35	0	35	0	0	210	0	210
C05062	LITTER IN PARKS (CIL)	96	96	0	0	0	0	0	96	0	96
<b>CAP03</b>	<b>GF - CIL</b>	<b>761</b>	<b>726</b>	<b>35</b>	<b>0</b>	<b>35</b>	<b>0</b>	<b>0</b>	<b>761</b>	<b>300</b>	<b>461</b>
C02898	LOCAL TRANSPORT PLANS	310	224	86	0	86	0	0	310	0	310
C05052	HEATHWAY HEALTHY STREETS	330	330	0	0	0	0	0	330	0	330
C05055	ROAD SAFETY AND ACCESS	422	422	-0	0	-0	0	0	422	0	422
C05058	TFL MINOR WORKS - VARIOUS LOCS	155	155	0	0	0	0	0	155	0	155
C05079	CYCLE ROUTE CFR10	507	500	7	0	7	0	0	507	0	507
C05080	LOW TRAFFIC NEIGHBOURHOODS	241	241	0	0	0	0	0	241	0	241
C05083	BUS PRIORITY	1,765	852	913	0	913	0	0	1,765	0	1,765
C05056	VALANCE AVENUE HEALTHY STREETS	43	43	0	0	0	0	0	43	0	43
C05128	Porters Avenue Healthy Streets	105	105	0	0	0	0	0	105	0	105
C05129	Dagenham Road Healthy Streets	172	172	0	0	0	0	0	172	0	172
C05130	High Road Healthy Streets	100	100	0	0	0	0	0	100	0	100
24-25-003	TFL LIP			0	2,200	2,200	2,200	0	4,400	0	4,400
C05131	Gascoigne Healthy Streets	77	77	0	0	0	0	0	77	0	77

<b>CAP04</b>	<b>GF - TFL</b>	<b>4,226</b>	<b>3,221</b>	<b>1,005</b>	<b>2,200</b>	<b>3,205</b>	<b>2,200</b>	<b>0</b>	<b>8,626</b>	<b>0</b>	<b>8,626</b>
C04042	COMMUNITY HALLS	6	6	0	0	0	0	0	6	6	0
<b>CAP05</b>	<b>GF - COMMUNITY SOLUTIONS</b>	<b>6</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6</b>	<b>6</b>	<b>0</b>
C03052	KEEP THE LIGHTS ON	575	575	0	0	0	0	0	575	303	272
C03068	ICT END USER COMPUTING	12	0	12	0	12	0	0	12	12	0
C05132	Laptop Replacement Programme	2,698	2,687	11	200	211	200	200	3,298	2,700	598
24-25-08	Hardware - laptops			0	150	150	210	0	360	360	0
24-25-09	Oracle R12			0	0	0	225	0	225	225	0
24-25-10	KTLO			0	700	700	700	0	1,400	1,400	0
24-25-11	ERP Upgrade			0	0	0	520	0	520	520	0
24-25-12	Single Property View (My Place)			0	150	150	150	0	300	50	250
C05088	ERP Phase 2	330	300	30	0	30	0	0	330	330	0
<b>CAP06</b>	<b>GF - IT</b>	<b>3,615</b>	<b>3,561</b>	<b>53</b>	<b>1,200</b>	<b>1,253</b>	<b>2,005</b>	<b>200</b>	<b>7,020</b>	<b>5,900</b>	<b>1,120</b>
C04031	RE IMAGINING EASTBURY	4	4	0	0	0	0	0	4	4	0
C04033	REDRESSING VALENCE	211	70	141	0	141	0	0	211	211	0
C04043	THE ABBEY: UNLOCKING BARKING	347	26	321	0	321	0	0	347	212	135
C05115	WOODWARD ARTS & CULTURE Ctr	266	266	-0	0	-0	0	0	266	0	266
C05138	MEND Valence House	294	162	132	294	425	294	0	881	0	881
<b>CAP07</b>	<b>GF - CULTURE &amp; HERITAGE</b>	<b>1,121</b>	<b>527</b>	<b>594</b>	<b>294</b>	<b>888</b>	<b>294</b>	<b>0</b>	<b>1,709</b>	<b>427</b>	<b>1,282</b>
C03032	PARSLOES PARK (CIL)	8,501	8,501	-0	0	-0	0	0	8,501	5,996	2,505
C04080	CHILDREN'S PLAY SPCS & FAC (CIL)	94	94	0	0	0	0	0	94	0	94
C04081	PARKS & OPEN SPCS STRAT 17 (CIL)	169	169	-0	0	-0	0	0	169	167	2
C05060	SAFER PARKS (CIL)	52	52	0	0	0	0	0	52	0	52
C05061	B & D LOCAL FOOTBALL FACILITY (CIL)	157	0	157	0	157	0	0	157	0	157
C03090	LAKES	437	150	287	0	287	0	0	437	437	0
C04013	PARK INFRASTRUCTURE ENHNCMTS	2	2	0	0	0	0	0	2	2	0
C04017	FIXED PLAY FACILITIES	73	73	0	0	0	0	0	73	73	0
C04018	PARK BUILDINGS – BLDNG SUR	62	62	-0	0	-0	0	0	62	62	0
C04084	CENTRAL PARK MASTERPLAN IMP	716	716	0	0	0	0	0	716	716	0
C05089	DE-CONTAMINATION AT ECP	1,897	500	1,397	0	1,397	0	0	1,897	0	1,897
C05113	OLD DAGENHAM PARK LEVELLING UP	48	48	0	0	0	0	0	48	0	48
C05122	CENTRAL PARK PAVILION	175	11	164	0	164	0	0	175	175	0
C05123	TENNIS COURT DEVELOPMENT	403	403	-0	0	-0	0	0	403	0	403

C05126	GREATFIELDS PARK PLAY	90	90	0	0	0	0	0	90	0	90
24-25-006	Bridges In Parks			0	83	83	58	0	141	141	0
24-25-007	Dagenham Tree H&S			0	70	70	25	0	95	95	0
C05142	OLD DAGENHAM PARK PLAY EQUIPT	50	50	0	0	0	0	0	50	0	50
<b>CAP11</b>	<b>GF - PARKS COMMISSIONING</b>	<b>12,925</b>	<b>10,921</b>	<b>2,004</b>	<b>153</b>	<b>2,157</b>	<b>83</b>	<b>0</b>	<b>13,161</b>	<b>7,865</b>	<b>5,296</b>
C04015	ENFORCEMENT EQUIPMENT	173	173	0	0	0	0	0	173	173	0
24-25-12	ENFORCEMENT System			0	330	330	330	0	660	660	0
<b>CAP08</b>	<b>GF - ENFORCEMENT</b>	<b>173</b>	<b>173</b>	<b>0</b>	<b>330</b>	<b>330</b>	<b>330</b>	<b>0</b>	<b>833</b>	<b>833</b>	<b>0</b>
C02811	WARD CAPITAL BUDGETS	787	787	-0	0	-0	0	0	787	787	0
C05018	STOCK CONDITION SURVEY	1,693	700	993	0	993	0	0	1,693	1,693	0
C05038	82A AND 82B OVAL ROAD SOUTH	271	0	271	0	271	0	0	271	271	0
C05077	DISPERSED WORKING	471	270	201	0	201	0	0	471	471	0
C04032	HABITAT FOR HUMANITY	356	300	56	0	56	0	0	356	356	0
C05140	MULTI-FAITH CHAD HEATH CEM.CIL	341	341	-0	9	9	0	0	350	0	350
24-25-004	Stock Investment Corp Portfolio			0	1,000	1,000	1,000	0	2,000	2,000	0
24-25-005	Capita Open Housing			0	425	425	0	0	425	68	357
C03027	EST ENERGY SUPPLY CO (ESCO)	0	0	0	0	0	0	0	0	0	0
<b>CAP09</b>	<b>GF - MY PLACE</b>	<b>3,919</b>	<b>2,398</b>	<b>1,521</b>	<b>1,434</b>	<b>2,955</b>	<b>1,000</b>	<b>0</b>	<b>6,353</b>	<b>5,646</b>	<b>707</b>
C04012	PARKS BINS RATIONALISATION	27	27	0	0	0	0	0	27	27	0
C04070	VEHICLE FLEET REPLACEMENT	1,023	110	913	0	913	0	0	1,023	1,023	0
C03083	CHADWELL HEATH CEMETERY EXT	83	83	0	0	0	0	0	83	83	0
C05048	PROCURING IN CAB TECH	171	171	0	0	0	0	0	171	171	0
C04016	ON-VEHICLE BIN WEIGHING SYS	0	0	0	0	0	0	0	0	0	0
C02982	CONTROLLED PARKING ZONES	1,979	325	1,654	0	1,654	0	0	1,979	1,979	0
C03011	STRUCT REP'S & MAINTCE-BRIDGES	27	0	27	0	27	0	0	27	27	0
C03065	HIGHWAYS INV PROG	3,860	4,100	-240	0	-240	0	0	3,860	3,504	356
C04019	REPLACEMENT OF WINTER EQUIP	3	3	0	0	0	0	0	3	3	0
C04029	ENGINEERING WORKS (RD SAFETY)	0	0	0	0	0	0	0	0	0	0
C04063	FLOOD SURVEY	141	141	0	0	0	0	0	141	131	10
C04064	BRIDGES AND STRUCTURES	826	350	476	0	476	0	0	826	826	0
24-25-001	Highways Imp Programme			0	4,900	4,900	4,900	0	9,800	6,400	3,400
24-25-002	Bridges & Structures			0	387	387	387	0	774	774	0
C05117	HEALTHY STREETS	369	369	0	200	200	0	0	569	0	569

<b>CAP10</b>	<b>GF - PUBLIC REALM</b>	<b>8,510</b>	<b>5,680</b>	<b>2,830</b>	<b>5,487</b>	<b>8,317</b>	<b>5,287</b>	<b>0</b>	<b>19,284</b>	<b>14,948</b>	<b>4,335</b>
C03020	DAGENHAM PARK	77	77	-0	0	-0	0	0	77	0	77
C03022	GREATFIELD SECONDARY SCH (NEW)	500	500	-0	0	-0	0	0	500	0	500
C03053	GASCOIGNE PRMRY - 5FE TO 4FE	34	34	0	0	0	0	0	34	0	34
C03054	LYMINGTON FIELDS SCHOOL 2016	6	6	-0	0	-0	0	0	6	0	6
C04052	SEND 2018-21	0	0	0	0	0	0	0	0	0	0
C04058	MARKS GATE INFS & JNRS 18-20	55	55	0	0	0	0	0	55	0	55
C04059	CHADWELL HEATH ADDI CAPACITY	0	0	0	0	0	7,000	0	7,000	0	7,000
C04072	SCHOOL CONDITION ALCTNS 18-19	0	0	0	0	0	0	0	0	0	0
C04087	SCA 2019/20 (A)	0	0	0	0	0	0	0	0	0	0
C04098	RIPPLE PRIMARY SUFFOLK ROAD	5	5	-0	0	-0	0	0	5	0	5
C05033	SCA PRIORITY WORKS 20/22	0	0	0	0	0	0	0	0	0	0
C05034	SCHOOLS EXPANSION PROG 20/22	750	750	0	600	600	493	0	1,844	0	1,844
C05040	HEALTHY SCHOOL	121	0	121	0	121	0	0	121	0	121
C05069	SCA 20-21	400	400	0	413	413	0	0	813	0	813
C05078	GREATFIELDS PRIMARY	7,500	7,500	-0	2,746	2,746	0	0	10,246	0	10,246
C05098	SCA 21-22	600	600	0	381	381	0	0	981	0	981
C05099	SEND 21	728	728	0	0	0	0	0	728	0	728
C05105	BASIC NEEDS 21/22	600	100	500	722	1,222	0	0	1,322	0	1,322
C05107	SCA 22-23	1,500	3,500	-2,000	800	-1,200	322	0	2,622	0	2,622
C05118	MAYESBROOK ADDITIONAL CLASSROOM	400	25	375	0	375	0	0	400	0	400
C05119	SPECIAL SCHOOL FEASIBILITY STUDIES	50	10	40	50	90	0	0	100	0	100
C05120	MONTEAGLE DINING HALL EXTENSION	500	250	250	700	950	0	0	1,200	0	1,200
C05141	SCA 23-24	600	1,200	-600	1,000	400	3,650	0	5,250	0	5,250
C05139	Padnall Hall (Youth Inv Fund)	827	827	-0	1,148	1,148	0	0	1,975	0	1,975
<b>CAP20</b>	<b>GF - EDUCATION, YOUTH &amp; CHILD</b>	<b>15,254</b>	<b>16,567</b>	<b>-1,313</b>	<b>8,559</b>	<b>7,246</b>	<b>11,466</b>	<b>0</b>	<b>35,279</b>	<b>0</b>	<b>35,279</b>
C05135	Salix Projects	130	130	-0	0	-0	0	0	130	0	130
<b>CAP55</b>	<b>SALIX SCHEMES</b>	<b>130</b>	<b>130</b>	<b>-0</b>	<b>0</b>	<b>-0</b>	<b>0</b>	<b>0</b>	<b>130</b>	<b>0</b>	<b>130</b>
	<b>GF TOTAL</b>	<b>60,732</b>	<b>53,365</b>	<b>7,368</b>	<b>23,186</b>	<b>30,553</b>	<b>22,664</b>	<b>200</b>	<b>106,783</b>	<b>38,983</b>	<b>67,800</b>

<b>HRA</b>											
C02933	CAPITAL VOIDS	1,500	1,500	0		0			1,500	0	1,500
C04002	LIFT REPLACEMENT	504	504	0		0			504	0	504
C04003	DOMESTIC HEATING	260	260	0		0			260	0	260
C04006	MINOR WORKS & REPLACEMENTS	200	200	0		0			200	0	200
C05000	DH INTERNAL	900	900	-0		-0			900	0	900
C05002	EXTERNALS 1 - HOUSES & BLOCKS	2,062	2,062	0		0			2,062	0	2,062
C05003	EXTERNALS 2 - HOUSES & BLOCKS	2,112	2,112	-0		-0			2,112	0	2,112
C05004	DOOR ENTRY SYSTEMS	550	550	0		0			550	0	550
C05005	COMPLIANCE	210	210	0		0			210	0	210
C05006	FIRE SAFETY WORKS	200	200	0		0			200	0	200
C05007	FIRE DOORS	961	961	0		0			961	0	961
C05009	ELECTRICAL PROGRAMMES	200	200	0		0			200	0	200
C05011	COMMUNAL BOILERS	2	2	0		0			2	0	2
C05014	ENERGY EFFICIENCY	1,930	1,930	0		0			1,930	0	1,930
C05015	FEES and CONTINGENCY	1,178	1,804	-626		0			1,178	0	1,178
C05068	ADAPTATIONS AND EXTENSIONS	92	92	0		0			92	0	92
C05116	ESTATE IMPROVEMENT	113	113	0		0			113	0	113
C05121	COLNE & MERSEA	1,026	400	626		0			1,026	0	1,026
24-25-HRA-001	Internal Works				4,058	4,058	5,587	7,552	17,197	0	17,197
24-25-HRA-002	External Works				5,072	5,072	6,983	9,440	21,495	4,759	16,736
24-25-HRA-003	Compliance / Communal				4,666	4,666	6,425	8,685	19,776	0	19,776
24-25-HRA-004	Estate Environs				2,029	2,029	2,793	3,776	8,598	0	8,598
24-25-HRA-005	Landlord Works				2,029	2,029	2,793	3,776	8,598	0	8,598
24-25-HRA-006	Other				2,435	2,435	3,352	4,531	10,318	0	10,318
<b>CAP30</b>	<b>HRA STOCK INVESTMENT</b>	<b>14,000</b>	<b>14,000</b>	<b>-0</b>	<b>20,289</b>	<b>20,289</b>	<b>27,933</b>	<b>37,760</b>	<b>99,982</b>	<b>4,759</b>	<b>95,223</b>
C02820	ESTATE RENEWAL	4,000	4,000	0	4,400	4,400	0	0	8,400	0	8,400
<b>CAP31</b>	<b>HRA ESTATE RENEWAL</b>	<b>4,000</b>	<b>4,000</b>	<b>0</b>	<b>4,400</b>	<b>4,400</b>	<b>0</b>	<b>0</b>	<b>8,400</b>	<b>0</b>	<b>8,400</b>
C05102	MELLISH CLOSE - AUSTIN HOUSE	544	820	-276	0	-276	0	0	544	0	544
<b>CAP32</b>	<b>HRA NEW BUILD SCHEMES</b>	<b>544</b>	<b>820</b>	<b>-276</b>	<b>0</b>	<b>-276</b>	<b>0</b>	<b>0</b>	<b>544</b>	<b>0</b>	<b>544</b>
	<b>HRA TOTAL</b>	<b>18,544</b>	<b>18,820</b>	<b>-276</b>	<b>24,689</b>	<b>24,413</b>	<b>27,933</b>	<b>37,760</b>	<b>108,926</b>	<b>4,759</b>	<b>104,167</b>

IAS												
C03072	PURCHASE OF SACRED HEART CONT	125	116	9	-9	0	0	0	116	116	0	
C03080	ACQSTN OF ROYAL BRITISH LEGION	36	28	7	-7	0	0	0	28	28	0	
C03084	SEBASTIAN COURT - REDEVELOP	350	353	-3	3	0	0	0	353	353	0	
C03086	LAND AT BEC - LIVE WORK SCHEME	131	131	0	0	0	0	0	131	-119	250	
C03089	BECONTREE HEATH NEW BUILD	328	328	0	0	0	0	0	328	328	0	
C04062	GASCOIGNE EAST PH2	-11,300	-11,300	0	-0	0	0	0	-11,300	-11,300	0	
C04065	200 BECONTREE AVE	75	66	9	-9	0	0	0	66	66	0	
C04066	ROXWELL RD	11,565	12,919	-1,353	11,747	10,394	1,085	403	24,801	14,196	10,605	
C04067	12 THAMES RD	17,166	20,549	-3,383	8,510	5,127	994	0	26,670	12,650	14,020	
C04068	OXLOW LNE	8,907	9,417	-510	804	295	0	0	9,712	3,793	5,919	
C04069	CROWN HOUSE	2,355	1,796	559	-559	0	0	0	1,796	-2,632	4,428	
C04077	WEIGHBRIDGE	143	0	143	-143	0	0	0	0	0	0	
C04099	GASCOIGNE WEST P1	1,109	1,109	0	-0	0	0	0	1,109	669	440	
C05020	WOODWARD ROAD	5,518	3,803	1,715	539	2,254	742	0	6,798	-1,879	8,677	
C05025	GASCOIGNE WEST PHASE 2	32,829	40,227	-7,398	9,038	1,640	0	0	41,867	22,477	19,390	
C05026	GASCOIGNE EAST PHASE 3A	16,933	15,212	1,722	-1,104	617	0	0	15,829	6,349	9,480	
C05035	PADNALL LAKE PHASE 1	5,452	5,970	-518	712	194	218	0	6,381	6,381	0	
C05041	TRANSPORT HOUSE	18,719	20,929	-2,210	15,605	13,395	505	0	34,828	28,945	5,884	
C05047	GASCOIGNE WEST PHASE 3	1,994	1,567	427	-427	0	0	0	1,567	1,567	0	
C05065	CHEQUERS LANE	317	317	-0	0	0	0	0	317	317	0	
C05066	BEAM PARK Phase 6	40,005	44,593	-4,588	53,811	49,223	54,571	7,202	155,589	112,732	42,857	
C05071	BROCKLEBANK LODGE	20	0	20	-20	0	0	0	0	0	0	
C05073	GASCOIGNE EAST 3B	8,041	33,937	-25,896	88,467	62,571	51,913	10,453	158,874	95,687	63,187	
C05076	GASCOIGNE EAST PHASE 2 (E1)	2,386	2,416	-30	30	0	0	0	2,416	2,416	0	
C05082	TROCOLL HOUSE	584	582	2	198	199	120	649	1,551	1,551	0	
C05090	GASCOIGNE EAST 3A - BLOCK I	27,339	28,155	-816	2,949	2,133	597	0	30,885	12,217	18,668	
C05091	GASCOIGNE EAST PHASE 2 F	28,981	20,898	8,083	-4,675	3,408	0	0	24,306	5,071	19,235	
C05092	GASCOIGNE EAST PHASE 2 E2	8,432	4,938	3,493	-3,949	-456	10	0	4,493	3,233	1,260	
C05093	PADNALL LAKE PHASE 2	4,561	5,597	-1,037	1,848	812	384	0	6,793	-3,587	10,380	
C05094	PADNALL LAKE PHASE 3	259	29	230	-230	0	0	0	29	29	0	
C05100	BARKING RIVERSIDE HEALTH	7	7	0	-0	0	0	0	7	7	0	
C05103	TOWN QUAY WHARF	8,904	10,497	-1,594	7,281	5,687	560	0	16,744	12,508	4,236	

C05106	GASCOIGNE ROAD	30	0	30	-30	0	0	0	0	-200	200
<b>CAP40</b>	<b>IAS RESIDENTIAL</b>	<b>242,297</b>	<b>275,182</b>	<b>-32,885</b>	<b>190,378</b>	<b>157,493</b>	<b>111,699</b>	<b>18,708</b>	<b>563,082</b>	<b>323,966</b>	<b>239,117</b>
C03088	14-16 Thames Road	0	1	-1	1	0	0	0	1	1	0
C04091	PURCHASE OF WELBECK WHARF	0	11	-11	11	0	0	0	11	11	0
C04104	1-4 Riverside Industrial	223	133	90	-90	0	0	0	133	133	0
C05023	3 GALLIONS CLOSE	30	34	-4	4	0	0	0	34	34	0
C05024	FILM STUDIOS	46	54	-8	8	0	0	0	54	54	0
C05042	26 THAMES RD	1,020	1,021	-1	1	0	0	0	1,021	1,021	0
C05043	47 THAMES RD	70	70	0	0	0	0	0	70	70	0
C05046	11-12 RIVERSIDE INDUSTRIAL	1	1	0	-0	0	0	0	1	1	0
C05067	DAGENHAM HEATHWAY	426	523	-97	97	0	0	0	523	523	0
C05070	23 THAMES ROAD	0	1	-1	1	0	0	0	1	1	0
C05072	INDUSTRIA	4,019	2,924	1,095	0	1,096	0	0	4,020	4,020	0
C05074	BARKING BUSINESS CENTRE	200	203	-3	3	0	0	0	203	203	0
C05110	Purchase of Maritime House	1,069	1,153	-84	84	0	0	0	1,153	1,153	0
C05112	Purchase of Edwards Waste Site	8,844	8,845	-1	1	0	0	0	8,845	8,845	0
C05133	Dagenham Trades Hall	1,502	1,472	30	-30	0	0	0	1,472	1,472	0
	Unallocated			0	3,000	3,000	2,000	1,000	6,000	6,000	0
<b>CAP42</b>	<b>IAS COMMERCIAL</b>	<b>17,450</b>	<b>16,446</b>	<b>1,004</b>	<b>3,092</b>	<b>4,096</b>	<b>2,000</b>	<b>1,000</b>	<b>23,542</b>	<b>23,542</b>	<b>0</b>
	<b>IAS TOTAL</b>	<b>259,747</b>	<b>291,628</b>	<b>-31,881</b>	<b>193,469</b>	<b>161,588</b>	<b>113,699</b>	<b>19,708</b>	<b>586,624</b>	<b>347,507</b>	<b>239,117</b>
<b>TOTAL CAPITAL PROGRAMME</b>											
		<b>339,024</b>	<b>363,813</b>	<b>-24,789</b>	<b>241,344</b>	<b>216,555</b>	<b>164,297</b>	<b>57,668</b>	<b>802,333</b>	<b>391,249</b>	<b>411,084</b>